

WATERSHED MANAGEMENT SERVICES

DEVELOPMENT & PLANNING SERVICES

REGULATIONS ,DEVELOPMENT REVIEWS & RELATED INQUIRIES

GENERAL LEVY	200,000	203,900
MUNICIPAL	3,000	3,000
PROVINCIAL GRANTS	-	-
OTHER GRANTS/USER FEES/RECOVERIES	472,800	392,800
	<u>675,800</u>	<u>599,700</u>
WAGES	526,000	516,750
CONSULTING	1,000	1,000
SUPPLIES/OFFICE/JANITORIAL	14,600	11,600
VEHICLE/TRAVEL/EQUIP'T USAGE	12,000	12,000
CORP SUPPORT/SHARED SVCS	60,000	60,000
RENT/INS/TAXES/UTILITIES	12,000	10,000
DUES/MEMBERSHIPS	600	600
AUDIT AND LEGAL	10,000	5,000
SMALL MISC	-	-
	<u>636,200</u>	<u>616,950</u>

MUNICIPAL PLANNING SUPPORT/PLANNING RELATED STUDIES AND CONTRACTS (WETLAND EVAL'NS, IWM)

GENERAL LEVY	60,180	47,000
CW~GS LEVY	51,000	51,000
MUNICIPAL	-	-
PROVINCIAL GRANTS	61,963	80,213
OTHER GRANTS/USER FEES/RECOVERIES	94,000	104,000
	<u>267,143</u>	<u>282,213</u>
WAGES	240,200	245,200
CONSULTING	500	500
SUPPLIES/OFFICE/JANITORIAL	1,100	1,100
VEHICLE/TRAVEL/EQUIP'T USAGE	1,000	3,000
CORP SUPPORT/SHARED SVCS	27,500	27,500
RENT/INS/TAXES/UTILITIES	4,000	4,000
DUES/MEMBERSHIPS	-	-
CAP MAINT/LOW VALUE ASSETS	-	-
SMALL MISC	-	-
	<u>274,300</u>	<u>281,300</u>

WATER RESOURCES ENGINEERING

FLOOD & EROSION CONTROL

GENERAL LEVY	91,550	87,800
MUNICIPAL	3,000	3,000
PROVINCIAL GRANTS	93,550	90,050
	<u>188,100</u>	<u>180,850</u>

2018
APPROVED BUDGET

2017
APPROVED BUDGET

WAGES	111,000	111,000
CONSTRUCTION	6,000	6,000
CONSULTING/INFO'N/DATA SVCS	32,000	27,000
SUPPLIES/OFFICE/JANITORIAL	6,100	6,100
VEHICLE/TRAVEL/EQUIP'T USAGE	7,000	7,000
CORP SUPPORT/SHARED SVCS	20,000	18,000
RENT/INS/TAXES/UTILITIES	6,000	6,000
SMALL MISC	-	-
	<u>188,100</u>	<u>181,100</u>

SPECIAL MUNICIPAL STUDIES AND WATERSHED ENGINEERING (IDF, STORMWATER, CLIMATE ADAPT'N)

GENERAL LEVY	16,000	-
CW~GS LEVY	63,400	19,000
MUNICIPAL	5,000	18,000
PROVINCIAL GRANTS	5,000	18,000
TRANSFERS (TO)/FROM DEFERRED REVENUES	90,000	-
	<u>179,400</u>	<u>55,000</u>

WAGES	180,000	21,000
CONSULTING	10,000	29,000
SUPPLIES/OFFICE/JANITORIAL	500	750
VEHICLE/TRAVEL/EQUIP'T USAGE	1,000	1,250
CORP SUPPORT/SHARED SVCS	19,600	3,900
RENT/INS/TAXES/UTILITIES	-	-
DUES/MEMBERSHIPS	500	500
SMALL MISC	-	-
	<u>211,600</u>	<u>56,400</u>

WECI (WATER AND EROSION CONTROL INFRASTRUCTURE PROJECTS)

MUNICIPAL	915,000	1,210,000
PROVINCIAL GRANTS	30,000	1,210,000
OTHER GRANTS/USER FEES/RECOVERIES	-	-
TRANSFERS (TO)/FROM DEFERRED REVENUES	43,000	-
	<u>988,000</u>	<u>2,420,000</u>

DIRECT WAGES	10,000	34,000
CONSULTING/OUTSIDE ENGINEERING	32,375	218,000
CONSTRUCTION	940,000	2,153,500
TRAVEL/VEHICLE/ADMINISTRATION/OVERHEAD	5,625	14,500
	<u>988,000</u>	<u>2,420,000</u>

WATERSHED MANAGEMENT SERVICES

REVENUES

GENERAL LEVY	367,730	338,700
CW~GS LEVY	114,400	70,000
MUNICIPAL	926,000	1,234,000
PROVINCIAL GRANTS	190,513	1,398,263
FEDERAL GRANTS	-	-
OTHER GRANTS/USER FEES	566,800	496,800
IN-KIND	-	-
TRANSFER TO/FROM DEF REVENUES	133,000	-

	2018 APPROVED BUDGET	2017 APPROVED BUDGET
EXPENSES	2,298,443	3,537,763
	2,298,200	3,555,750
SURPLUS/(DEFICIT)	243	(17,987)

CONSERVATION SERVICES

GENERAL PROGRAM/LAND MANAGEMENT, OPERATIONS, AND DEVELOPMENT

GENERAL LEVY	141,000	141,000
FEDERAL GRANTS	-	-
OTHER GRANTS/USER FEES	-	5,000
	<u>141,000</u>	<u>146,000</u>
WAGES	138,100	116,100
SUPPLIES/OFFICE/JANITORIAL	6,400	6,000
VEHICLE/TRAVEL/EQUIP'T USAGE	2,400	2,500
CORP SUPPORT/SHARED SVCS	14,000	14,000
SMALL MISC	-	-
	<u>160,900</u>	<u>138,600</u>

LAND ACQUISITION AND ACQUISITION/LAND USE PLANNING

CW~GS LEVY	458,600	158,600
FEDERAL GRANTS	500,000	645,000
TRANSFERS (TO)/FROM DEFERRED REVENUES	67,900	500,400
	<u>1,026,500</u>	<u>1,304,000</u>
WAGES	12,500	10,000
PROPERTY	1,000,000	1,280,000
LEGAL, SURVEYING,CONSULTNG	12,000	12,000
SUPPLIES/OFFICE/JANITORIAL	-	-
VEHICLE/TRAVEL/EQUIP'T USAGE	-	-
CORP SUPPORT/SHARED SVCS	2,000	2,000
	<u>1,026,500</u>	<u>1,304,000</u>

CONSERVATION SERVICES

TREE PLANTING AND RESTORATION PROJECTS

CW~GS LEVY	110,000	100,000
PROVINCIAL GRANTS	40,000	155,000
FEDERAL GRANTS	900,000	678,000
OTHER GRANTS/USER FEES	513,500	655,000
IN-KIND	20,000	20,000
TRANSFERS (TO)/FROM DEFERRED REVENUES	120,000	220,000
	<u>1,703,500</u>	<u>1,828,000</u>
WAGES	406,000	447,000
CONSTRUCTION	570,000	560,000
ENGINEERING/CONSULTING	34,800	160,000
SUPPLIES/OFFICE/JANITORIAL	86,300	38,100
VEHICLE/TRAVEL/EQUIP'T USAGE	92,000	97,500
PLANT MAT/LANDOWNER GRANTS	404,000	404,000
CORP SUPPORT/SHARED SVCS	82,000	85,000

	2018 APPROVED BUDGET	2017 APPROVED BUDGET
RENT/INS/TAXES/UTILITIES	6,000	5,500
IN KIND SVCS SUPPLIES	20,000	20,000
CAP MAINT/LOW VALUE ASSETS	-	-
SMALL MISC	-	-
	<u>1,701,100</u>	<u>1,817,100</u>

WATER, SOIL & OR SEPTIC IMPROVEMENTS (Landowner Incentive Programs)

CW~GS LEVY	37,000	37,000
IN-KIND	-	20,000
TRANSFERS (TO)/FROM DEFERRED REVENUES	22,000	1,750
	<u>59,000</u>	<u>58,750</u>

WQP WAGES	30,000	15,000
SUPPLIES/OFFICE/JANITORIAL	-	-
VEHICLE/TRAVEL/EQUIP'T USAGE	800	750
PLANT MAT/LANDOWNER GRANTS	23,400	20,000
CORP SUPPORT/SHARED SVCS	4,500	3,000
RENT/INS/TAXES/UTILITIES	300	-
IN KIND SVCS SUPPLIES	-	20,000
SMALL MISC	-	-
	<u>59,000</u>	<u>58,750</u>

CONSERVATION AREAS - OPERATIONS, MAINTENANCE, ENHANCEMENTS

CONSERVATION AREAS - ALL (excl HBCA/JRPH)

GENERAL LEVY	416,019	324,000
PROVINCIAL GRANTS	-	-
FEDERAL GRANTS	40,500	31,500
OTHER GRANTS/USER FEES	111,350	125,500
TRANSFERS (TO)/FROM DEFERRED REVENUES	-	2,000
TRANSFERS TO/FROM RESERVES	(7,000)	(7,000)
	<u>560,869</u>	<u>476,000</u>

WAGES	246,050	181,650
CONSTRUCTION	6,100	4,500
ENGINEERING/CONSULTING	4,000	1,100
SUPPLIES/OFFICE/JANITORIAL	51,850	56,700
VEHICLE/TRAVEL/EQUIP'T USAGE	83,750	88,100
PLANT MAT/LANDOWNER GRANTS	7,500	6,500
CORP SUPPORT/SHARED SVCS	47,300	53,500
RENT/INS/TAXES/UTILITIES	109,950	117,300
AUDIT AND LEGAL	-	-
CAP MAINT/LOW VALUE ASSETS	23,000	14,000
SMALL MISC	500	-
	<u>580,000</u>	<u>523,350</u>

HOLIDAY BEACH

GENERAL LEVY	96,680	96,680
OTHER GRANTS/USER FEES	208,900	182,000
FUND TRANSFERS	2,500	4,500
TRANSFERS TO/FROM RESERVES	(11,000)	(15,000)
	<u>297,080</u>	<u>268,180</u>

WAGES	132,000	116,500
ENGINEERING/CONSULTING	4,500	2,500
SUPPLIES/OFFICE/JANITORIAL	45,600	45,350

2018
APPROVED BUDGET

2017
APPROVED BUDGET

VEHICLE/TRAVEL/EQUIP'T USAGE	17,000	17,000
PLANT MAT/LANDOWNER GRANTS	6,000	5,500
CORP SUPPORT/SHARED SVCS	22,000	16,000
RENT/INS/TAXES/UTILITIES	44,000	38,000
CAP MAINT/LOW VALUE ASSETS	24,000	13,750
SMALL MISC	500	500
	<u>295,600</u>	<u>255,100</u>

JOHN R PARK HOMESTEAD

GENERAL LEVY	160,000	142,000
PROVINCIAL GRANTS	23,700	23,700
FEDERAL GRANTS	-	-
OTHER GRANTS/USER FEES	96,500	87,000
TRANSFERS (TO)/FROM RESERVES	(10,000)	-
	<u>270,200</u>	<u>252,700</u>

WAGES	195,000	187,500
ENGINEERING/CONSULTING	2,500	-
SUPPLIES/OFFICE/JANITORIAL	20,300	17,350
VEHICLE/TRAVEL/EQUIP'T USAGE	3,850	2,700
CORP SUPPORT/SHARED SVCS	20,000	10,000
RENT/INS/TAXES/UTILITIES	14,700	14,200
CAP MAINT/LOW VALUE ASSETS	11,700	20,200
SMALL MISC	1,200	950
	<u>269,250</u>	<u>252,900</u>

CONSERVATION AREAS CAPITAL OR MAJOR MAINTENANCE/IMPROVEMENTS

CW~GS LEVY	60,000	20,000
FEDERAL GRANTS	-	-
OTHER GRANTS/USER FEES	155,000	-
TRANSFERS TO/FROM RESERVES	55,000	405,000
	<u>270,000</u>	<u>425,000</u>

WAGES	15,000	15,000
LANDS AND CONSTRUCTION	190,000	356,000
ENGINEERING/CONSULTING	65,000	50,000
SUPPLIES/OFFICE/JANITORIAL	-	-
VEHICLE/TRAVEL/EQUIP'T USAGE	-	-
CORP SUPPORT/SHARED SVCS	-	4,000
RENT/INS/TAXES/UTILITIES	-	-
AUDIT AND LEGAL	-	-
CAP MAINT/LOW VALUE ASSETS	-	-
SMALL MISC	-	-
	<u>270,000</u>	<u>425,000</u>

FLEET & EQUIPMENT

OTHER GRANTS/USER FEES/RECOVERIES	210,000	242,500
TRANSFERS TO/FROM RESERVES	-	(42,000)
	<u>210,000</u>	<u>200,500</u>

MAINTENANCE/REPAIRS	54,800	42,200
FUEL	36,000	39,000
LICENCES/MISC/SMALL TOOLS	19,850	35,749
AMORTIZATION	85,000	75,000
	<u>195,650</u>	<u>191,949</u>

RESEARCH & MONITORING

DRINKING WATER SOURCE PROTECTION PROGRAM-Ministry of the Environment

PROVINCIAL GRANTS	112,500	101,000
TRANSFERS (TO)/FROM DEFERRED REVENUES	3,000	(2,000)
	<u>115,500</u>	<u>99,000</u>
WAGES	100,500	84,000
SUPPLIES/OFFICE/JANITORIAL	6,600	5,000
VEHICLE/TRAVEL/EQUIP'T USAGE	1,100	-
CORP SUPPORT/SHARED SVCS	5,100	7,000
RENT/INS/TAXES/UTILITIES	1,200	1,000
PER DIEMS/MISC	1,000	2,000
	<u>115,500</u>	<u>99,000</u>

WATER QUALITY RELATED ACTIVITIES AND STUDIES- (Greenhouse Studies, Nutrient Loading Studies, Demo Farm, RMS)

GENERAL LEVY	47,000	47,000
CW~GS LEVY	100,000	63,000
MUNICIPAL	13,300	4,500
PROVINCIAL GRANTS	166,000	198,000
FEDERAL GRANTS	10,000	151,500
OTHER	21,800	12,000
TRANSFERS (TO)/FROM DEFERRED REVENUES	72,500	125,000
	<u>430,600</u>	<u>601,000</u>
WQM WAGES	232,000	301,300
CONSTRUCTION	-	-
CONSULTING	56,450	69,000
SUPPLIES/OFFICE/JANITORIAL	25,000	25,758
VEHICLE/TRAVEL/EQUIP'T USAGE	10,000	15,000
PLANT MAT/LANDOWNER GRANTS	71,000	120,000
CORP SUPPORT/SHARED SVCS	35,500	38,900
RENT/INS/TAXES/UTILITIES	1,300	2,550
DUES/MEMBERSHIPS	350	300
AUDIT AND LEGAL	-	1,000
TECHNICAL EQUIPMENT	1,500	27,000
SMALL MISC	-	-
	<u>433,100</u>	<u>600,808</u>

LONG TERM COLLABORATIVE PROJECTS (DETROIT RIVER CLEANUP)

PROVINCIAL GRANTS	85,000	60,000
FEDERAL GRANTS	95,000	60,000
OTHER GRANTS/USER FEES	-	(5,000)
TRANSFERS (TO)/FROM DEFERRED REVENUES	18,000	51,000
	<u>198,000</u>	<u>166,000</u>
WAGES	124,500	119,500
ENGINEERING/CONSULTING	2,400	3,000
SUPPLIES/OFFICE/JANITORIAL	30,600	15,000
VEHICLE/TRAVEL/EQUIP'T USAGE	4,900	1,500
PLANT MAT/LANDOWNER GRANTS	14,600	15,000
CORP SUPPORT/SHARED SVCS	20,000	12,000
RENT/INS/TAXES/UTILITIES	500	-
CAP MAINT/LOW VALUE ASSETS	-	-
SMALL MISC	500	-
	<u>198,000</u>	<u>166,000</u>

LAND MANAGEMENT SERVICES

REVENUES

GENERAL LEVY	860,699	750,680
CW~GS LEVY	765,600	378,600
MUNICIPAL	13,300	4,500
PROVINCIAL GRANTS	427,200	537,700
FEDERAL GRANTS	1,545,500	1,566,000
OTHER GRANTS/USER FEES	1,317,050	1,304,000
IN-KIND	20,000	40,000
TRANSFER TO/FROM DEF REVENUES	303,400	898,150

5,252,749 5,479,630

EXPENSES(INCLUDES FLEET/EQUIP'T AMORTIZATION)

5,304,600 5,832,557

SURPLUS/(DEFICIT)

(51,851) (352,927)

TRANSFER (TO)/FROM RESERVES

27,000 341,000

COMMUNITY SERVICES

AWARENESS, PUBLIC EDUCATION, COMMUNICATIONS AND SPECIAL EVENTS

GENERAL COMMUNICATIONS & OUTREACH

GENERAL LEVY	265,900	306,930
CW~GS LEVY	25,000	-
PROVINCIAL GRANTS	7,000	4,000
OTHER GRANTS/USER FEES	3,000	5,500
TRANSFERS (TO)/FROM DEFERRED REVENUES	-	5,000
	300,900	321,430

WAGES	272,000	233,000
CONSULTING	-	2,000
SUPPLIES/OFFICE/JANITORIAL	14,650	26,400
VEHICLE/TRAVEL/EQUIP'T USAGE	2,500	6,000
PLANT MAT/LANDOWNER GRANTS	-	13,000
CORP SUPPORT/SHARED SVCS	10,000	7,500
RENT/INS/TAXES/UTILITIES	750	1,750
CAP MAINT/LOW VALUE ASSETS	1,000	1,000
SMALL MISC	-	-
	300,900	290,650

SCHOOL/EDUCATION PROGRAM

GENERAL LEVY	18,000	23,000
OTHER GRANTS/USER FEES	55,000	45,000
	73,000	68,000

WAGES	58,000	66,000
SUPPLIES/OFFICE/JANITORIAL	4,000	4,000
VEHICLE/TRAVEL/EQUIP'T USAGE	1,500	1,500
PLANT MAT/LANDOWNER GRANTS	1,000	1,000
CORP SUPPORT/SHARED SVCS	7,500	7,500
RENT/INS/TAXES/UTILITIES	1,000	1,000
SMALL MISC	-	-
	73,000	81,000

OUTREACH EVENTS AND SHORT-TERM GRANT FUNDED INITIATIVES

PROVINCIAL GRANTS	-	-
FEDERAL GRANTS	-	-
OTHER GRANTS/USER FEES	82,000	86,500
TRANSFERS (TO)/FROM DEFERRED REVENUES	3,500	7,300
	<u>85,500</u>	<u>93,800</u>
WAGES	10,800	7,900
TREES/SUPPLIES	74,700	85,900
	<u>85,500</u>	<u>93,800</u>

COMMUNITY SERVICES

REVENUES

GENERAL LEVY	283,900	329,930
CW~GS LEVY	25,000	-
MUNICIPAL	-	-
PROVINCIAL GRANTS	7,000	4,000
FEDERAL GRANTS	-	-
OTHER GRANTS/USER FEES	140,000	137,000
IN-KIND	-	-
TRANSFER TO/FROM DEF REVENUES	3,500	12,300
	<u>459,400</u>	<u>483,230</u>
EXPENSES	459,400	465,450
SURPLUS/(DEFICIT)	-	17,780

CORPORATE SERVICES

ADMIN/FINANCE/NA/HR

GENERAL LEVY	320,923	375,923
CW~GS LEVY	25,000	69,400
PROVINCIAL GRANTS	14,000	9,000
OTHER GRANTS/USER FEES/RECOVERIES	455,000	430,000
TRANSFERS (TO)/FROM DEFERRED REVENUES	-	-
TRANSFERS TO/FROM RESERVES	-	(38,400)
	<u>814,923</u>	<u>845,923</u>
WAGES	530,000	506,000
ERCF SUPPORT	54,500	40,000
MEMBER EXPENSES/CO DUES	53,000	52,000
AUDIT/LEGAL/CONSULTING	28,000	31,000
SUPPLIES/EQUIPT/NETWORK	58,000	55,700
OCCUPANCY/PHONE	130,500	121,500
TRAVEL & BD/STAFF MEETINGS	6,500	6,000
RETIREE BENEFITS	16,000	12,500
	<u>876,500</u>	<u>824,700</u>

INFORMATION SYSTEMS (GIS/DBs)

GENERAL LEVY	65,500	52,500
CW~GS LEVY	-	11,000
PROVINCIAL GRANTS	20,750	20,750
OTHER	33,000	10,000
	<u>119,250</u>	<u>94,250</u>

	2018 APPROVED BUDGET	2017 APPROVED BUDGET
WAGES	99,000	60,000
HARDWARE/SOFTWARE	8,000	6,000
CONSULTING	23,900	30,050
	<u>130,900</u>	<u>96,050</u>

REVENUES		
GENERAL LEVY	386,423	428,423
CW-GS LEVY	25,000	80,400
MUNICIPAL	-	-
PROVINCIAL GRANTS	34,750	29,750
FEDERAL GRANTS	-	-
OTHER GRANTS/USER FEES	488,000	440,000
IN-KIND	-	-
TRANSFER TO/FROM DEF REVENUES	-	-
	<u>934,173</u>	<u>978,573</u>
EXPENSES		
	1,007,400	920,750
SURPLUS/(DEFICIT)		
	(73,227)	57,823
TRANSFER (TO)/FROM RESERVES		
	-	(38,400)

OTHER		
TANGIBLE ASSET REPLACEMENT FUNDING. RESERVE TRANSFERS AND DEFICIT MITIGATION		
GENERAL LEVY	200,000	150,000
CWGS	120,000	521,000
TRANSFER TO/FROM RESERVES	(320,000)	(575,000)
GAIN ON DISPOSAL OF ASSETS	-	-
DECREASE IN ACCUMULATED DEFICIT	-	96,000
	<u>-</u>	<u>96,000</u>
CORPORATE TOTAL		
TOTAL REVENUES	9,264,265	11,154,696
TOTAL EXPENSES	9,271,600	10,907,507
SURPLUS/(DEFICIT)	<u>(7,335)</u>	<u>247,189</u>
TOTAL GENERAL LEVY	2,098,752	1,997,733
TOTAL CWGS LEVY	1,050,000	1,050,000
TOTAL LEVY	3,148,752	3,047,733
TOTAL MUNICIPAL SPECIAL	936,300	1,235,500
PROVINCIALGRANTS	659,463	1,969,713
FEDERAL GRANTS	1,545,500	1,569,000
DONATIONS (ERCF AND OTHER)	506,600	322,000
OTHER INCL FEE FOR SVC	1,974,750	2,035,300
IN KIND DONATIONS	20,000	40,000
TRANSFERS (TO)/FROM DEFERRED REVENUES	472,900	935,450
	<u>9,264,265</u>	<u>11,154,696</u>
FUNCTIONAL EXPENSES		
WAGES/BENEFITS	3,745,350	3,456,499
CONSTRUCTION	1,712,100	3,080,000
ENGINEERING/CONSULTING/OUTSIDE TECHNICAL	266,525	594,100

	2018 APPROVED BUDGET	2017 APPROVED BUDGET
SUPPLIES/OFFICE/JANITORIAL	415,150	362,508
VEHICLE/TRAVEL/EQUIP'T USAGE	344,900	356,600
PLANT MATERIALS/LANDOWNER GRANTS	530,000	596,850
CORP SUPPORT/SHARED SVCS	412,025	391,700
RENT/INS/TAXES/UTILITIES	334,650	326,350
DUES/MEMBERSHIPS	42,050	41,650
BOARD/MEMBER EXPENSES	15,000	16,000
LAND ACQ AND ASSISTANCE	1,000,000	1,280,000
IN KIND SVCS SUPPLIES	20,000	40,000
AUDIT AND LEGAL	37,500	36,500
CAP MAINT/LOW VALUE TCA	81,200	95,950
BANK/CREDIT CARD CHGS/INTEREST	17,700	15,050
TCA AMORTIZATION	287,000	205,000
OTHER SMALL MISC	10,450	12,750
TOTAL EXPENSES	9,271,600	10,907,507
TOTAL REVENUES (ACCRUAL BASIS)	9,264,265	11,154,696
TOTAL EXPENSES (ACCRUAL BASIS)	9,271,600	10,907,507
SURPLUS/(DEFICIT) (ACCRUAL BASIS)	(7,335)	247,189
ADD/SUBTRACT: NON CASH ITEMS		
DONATION OF LAND TO ERCA	-	-
GAIN/LOSS ON SALE/TRADE-IN VEH/EQUIPMENT	-	-
AMORTIZATION	287,000	205,000
DEDUCT: CAPITAL ITEMS		
LAND ACQUISITION (NET OF SALES/EXPROPRIATIONS)		-
CAPITALIZED FLEET & EQUIPMENT	(100,000)	(85,000)
PER CAPITAL BUDGET-INFRASTRUCTURE/OTHER TCA		-
DECREASE/(INCREASE) IN NET DEBT	179,665	367,189
TOTAL REVENUES (CASH BASIS)	9,264,265	11,154,696
TOTAL EXPENSES (CASH BASIS)	9,084,600	10,787,507
SURPLUS/(DEFICIT) (CASH BASIS)	179,665	367,189
TRANSFER (TO)/FROM RESERVES	(293,000)	(272,400)
UNRESTRICTED OPERATING SURPLUS/(DEFICIT)	(113,335)	94,789
2017 APPLIED PROJECTED YEAR END SURPLUS	113,335	
2018 PROJECTED ACCUMULATED OPERATING SURPLUS/(DEFICIT)	\$NIL	